

Humboldt State University
Sustainable Budget Planning Detail for FY19-20

APPENDIX C: GROWTH SCENARIO

HSU Operating Fund Date: March 29, 2019		2018-19 Budget	2019-20 Proposed Budget	2020-21 Projection	2021-22 Projection	2022-23 Projection	2023-24 Projection
1	Enrollment Budget			-2.2%	-0.5%	1.8%	3.2%
	Resident FTES	6,800	6,320	6,183	6,151	6,264	6,462
	<i>Shortfall from CSU Resident FTES Target of 7,603</i>	(803)	(1,283)	(1,420)	(1,452)	(1,339)	(1,141)
	<i>% off from CSU Resident FTES Target</i>	-11%	-17%	-19%	-19%	-18%	-15%
	WUE FTES	220	220	220	220	220	220
	Out-of-State FTES	90	70	70	70	70	70
	International FTES	55	30	30	30	30	30
	Total FTES Budget	7,165	6,640	6,503	6,471	6,584	6,782
	Total Annual Headcount		7,021	6,874	6,840	6,959	7,169
	Operating Reserve Beginning Balance	6,300,000	6,300,000	6,300,000	5,378,000	4,201,000	3,645,000
	Revenue Budget						
2	Prior Year (PY) State Appropriation	78,659,510	85,517,210	90,500,910	94,550,910	97,930,910	101,050,910
2a	PY Revisions to Allocations (Retirement for 19-20)	2,320,000	572,000	1,320,000	590,000	270,000	70,000
2b	New Allocations - Compensation & Mandatory Costs	5,259,000	5,097,000	2,730,000	2,790,000	2,850,000	2,910,000
2c	2019-20 SUG Adjustment Offset (SUG reduced to 95%)	(721,300)	(685,300)	-			
2	Subtotal State Appropriation	85,517,210	90,500,910	94,550,910	97,930,910	101,050,910	104,030,910
	One-Time State Appropriation (15-16 Faculty 2% Savings)						
	State Appropriation Updated with 2015-16 Faculty Adj.						
	Student Fees and Other Revenue						
	Prior Year State Tuition Fee	44,655,000	42,236,000	39,356,000	38,544,000	38,359,000	39,015,000
3	Enrollment Changes - # of FTES, Ave Unit Load (AUL), mix <i>Enrollment Rebound - Recruitment & Retention</i>	(2,419,000)	(2,880,000)	(1,701,000)	(1,233,000)	(652,000)	(392,000)
		-	-	889,000	1,048,000	1,308,000	1,553,000
3	State Tuition Fee	42,236,000	39,356,000	38,544,000	38,359,000	39,015,000	40,176,000
3	Non-Resident Tuition Fee	1,496,000	1,035,000	1,035,000	1,035,000	1,035,000	1,035,000
3	Materials, Services and Facilities Fee (MSF)	2,486,000	2,367,000	2,316,000	2,304,000	2,346,000	2,420,000
4	Other Fees and Revenue (MBA Fee, App Fee, Cost Recov) <i>Cost recovery adjs related to reductions/reorgs (e.g. facilities)</i>	5,359,635	9,071,552	9,571,552	9,571,552	9,571,552	9,571,552
		3,362,417					
12a	<i>Reductions "new sources" reflect cost recovery rev incs</i>	300,000	500,000				
	Subtotal Student Fees and Other Revenue	55,240,052	52,329,552	51,466,552	51,269,552	51,967,552	53,202,552
	TOTAL Revenue Budget	140,757,262	142,830,462	146,017,462	149,200,462	153,018,462	157,233,462
	Total Prior Year Expenditure Budget	134,192,044	138,418,957	142,830,462	146,939,462	150,377,462	153,574,462
5	GSI Pool & Minimum Wage Increases	2,650,000	3,590,000	2,310,000	2,360,000	2,410,000	2,460,000
6	Benefit Rate Increase - Retirement	1,068,000	662,000	1,430,000	660,000	305,000	85,000
7	Benefit Rate Increases - Health, etc.	410,000	182,000	420,000	430,000	440,000	450,000
8	New Space & AUL Changes - funding passthrough		94,000				
9	State University Grant (SUG) (state appropriation offset)	(721,300)	(685,300)				
10	Dedicated Budget Allocated to Depts	102,796	(119,500)	(51,000)	(12,000)	42,000	74,000
11	Graduation Initiative 2025 - Allocations Pending	2,474,000	1,141,000				
	Base Allocations - Factor in Ongoing Overspend Activity	2,800,000					
	Base Allocations - Strategic Priorities	520,000					
12	Base Reductions/Savings	(9,000,000)	(952,695)				
	<i>Cost recovery adjs related to reductions/reorgs (e.g. facilities)</i>	3,362,417					
12a	<i>Reductions "new sources" impact revenue, not exp (above)</i>	300,000	500,000				
	Subtotal Base Expenditure Adjustments	4,226,913	4,411,505	4,109,000	3,438,000	3,197,000	3,069,000
	TOTAL Base Expenditure Budget	138,418,957	142,830,462	146,939,462	150,377,462	153,574,462	156,643,462
	Net Base Budget Surplus / (Deficit)	2,338,305	-	(922,000)	(1,177,000)	(556,000)	590,000
	One-Time Adjustments						
13	One-Time Deficit Bridge Funding	2,899,825		-	-	-	-
	One-Time Savings	(561,520)					
	Subtotal One-Time Adjustments	2,338,305	-	-	-	-	-
	TOTAL Expenditure Budget	140,757,262	142,830,462	146,939,462	150,377,462	153,574,462	156,643,462
	Net Budget Surplus / (Deficit)	-	-	(922,000)	(1,177,000)	(556,000)	590,000
	Operating Reserve Ending Balance	6,300,000	6,300,000	5,378,000	4,201,000	3,645,000	4,235,000
14	STATE APPROPRIATION VULNERABILITY	(4,950,000)	(8,140,000)	(9,280,000)	(9,780,000)	(9,290,000)	(8,150,000)

Color Legend	
Operating Reserve Balance	
Base Revenue Budget	
Base Expenditure Budget	
Projected Base Surplus/Deficit	
One-Time Adjustments/Allocations	
Net Budget Surplus/Deficit	