

UNIVERSITY RESOURCES & PLANNING COMMITTEE

August 21, 2020
1:00 PM – 2:30 PM

2020-21 URPC:

<input checked="" type="checkbox"/>	Jenn Capps, Co-Chair (non-voting)	<input checked="" type="checkbox"/>	Jeremiah Finley, Student (voting)
<input checked="" type="checkbox"/>	James Woglom, Co-Chair (tie break vote)	<input type="checkbox"/>	Vacant, Student (voting)
<input checked="" type="checkbox"/>	Stephanie Burkhalter, Faculty (voting)	<input checked="" type="checkbox"/>	Amber Blakeslee, Advisor (non-voting)
<input checked="" type="checkbox"/>	Monty Mola, Faculty (voting)	<input type="checkbox"/>	Kevin Furtado, Advisor (non-voting)
<input type="checkbox"/>	Jill Pawlowski, Faculty (voting)	<input checked="" type="checkbox"/>	Holly Martel, Advisor (non-voting)
<input checked="" type="checkbox"/>	Anthony Baker, Staff (voting)	<input type="checkbox"/>	Jamie Rich, Advisor (non-voting)
<input checked="" type="checkbox"/>	Arlene Wynn, Staff (voting)	<input checked="" type="checkbox"/>	Jenessa Lund, Advisor (non-voting)
<input type="checkbox"/>	Shawna Young, Dean (voting)	<input checked="" type="checkbox"/>	Michael Le, Advisor (non-voting)
<input checked="" type="checkbox"/>	Sherie Gordon, VP (voting)	<input checked="" type="checkbox"/>	Brigid Wall, Notes (non-voting)
<input checked="" type="checkbox"/>	Jason Meriwether, VP (voting) Proxy – Steve St. Onge	<input type="checkbox"/>	
<input checked="" type="checkbox"/>	Frank Whitlatch, VP (voting)	<input type="checkbox"/>	

Meeting Minutes:

- 1) Co-chairs' Welcome
 - a) Welcome and acknowledgement of the importance and work of this committee
 - i) Senate bylaws governing this committee are available [here](#)
 - b) Round-table introductions of URPC committee and attendees
- 2) Review of Resource Context at the End of Spring Semester
 - a) A variety of scenarios were being considered in the Spring*:

Budget Planning Scenarios - Deficit Ranges
Date: May 14, 2020

*Baseline Assumptions:
Starting point is Maintenance of Effort budget from state (new funding for retirement/health only)
State appropriation vulnerability due to being under enrolled not factored in
No costs for general salary increases reflected, all units currently bargaining*

State Approp Reduction (0%)	2019-20 Budget	2020-21 Projection	2021-22 Projection	2022-23 Projection	2023-24 Projection	2024-25 Projection
Pre-COVID Planning (-14%)	(2,925,000)	(7,780,000)	(11,981,000)	(14,431,000)	(16,112,000)	(16,788,000)
Mid-COVID Planning (-20%)	(2,925,000)	(10,268,000)	(13,990,000)	(16,743,000)	(18,718,000)	(19,596,000)
Mid-COVID Planning (-25%)	(2,925,000)	(12,297,000)	(16,709,000)	(19,504,000)	(21,110,000)	(21,746,000)
Mid-COVID Planning (-30%)	(2,925,000)	(14,564,000)	(19,524,000)	(22,555,000)	(24,293,000)	(24,994,000)
Mid-COVID Planning (Growth)	(2,925,000)	(10,286,000)	(13,467,000)	(13,930,000)	(13,058,000)	(11,193,000)

State Approp Reduction (-2.5%)	2019-20 Budget	2020-21 Projection	2021-22 Projection	2022-23 Projection	2023-24 Projection	2024-25 Projection
Pre-COVID Planning (-14%)	(2,925,000)	(10,070,000)	(14,271,000)	(16,721,000)	(18,402,000)	(19,078,000)
Mid-COVID Planning (-20%)	(2,925,000)	(12,558,000)	(16,280,000)	(19,033,000)	(21,008,000)	(21,886,000)
Mid-COVID Planning (-25%)	(2,925,000)	(14,587,000)	(19,059,000)	(21,794,000)	(23,400,000)	(24,036,000)
Mid-COVID Planning (-30%)	(2,925,000)	(16,854,000)	(21,814,000)	(24,845,000)	(26,583,000)	(27,284,000)
Mid-COVID Planning (Growth)	(2,925,000)	(12,576,000)	(15,757,000)	(16,220,000)	(15,348,000)	(13,483,000)

State Approp Reduction (-5%)	2019-20 Budget	2020-21 Projection	2021-22 Projection	2022-23 Projection	2023-24 Projection	2024-25 Projection
Pre-COVID Planning (-14%)	(2,925,000)	(12,360,000)	(16,561,000)	(19,011,000)	(20,692,000)	(21,368,000)
Mid-COVID Planning (-20%)	(2,925,000)	(14,848,000)	(18,570,000)	(21,323,000)	(23,298,000)	(24,176,000)
Mid-COVID Planning (-25%)	(2,925,000)	(16,877,000)	(21,349,000)	(24,084,000)	(25,800,000)	(26,326,000)
Mid-COVID Planning (-30%)	(2,925,000)	(19,144,000)	(24,104,000)	(27,135,000)	(28,873,000)	(29,574,000)
Mid-COVID Planning (Growth)	(2,925,000)	(14,866,000)	(18,047,000)	(18,510,000)	(17,638,000)	(15,773,000)

State Approp Reduction (-10%)	2019-20 Budget	2020-21 Projection	2021-22 Projection	2022-23 Projection	2023-24 Projection	2024-25 Projection
Pre-COVID Planning (-14%)	(2,925,000)	(16,940,000)	(21,141,000)	(23,591,000)	(25,272,000)	(25,948,000)
Mid-COVID Planning (-20%)	(2,925,000)	(19,428,000)	(23,150,000)	(25,903,000)	(27,878,000)	(28,756,000)
Mid-COVID Planning (-25%)	(2,925,000)	(21,457,000)	(25,929,000)	(28,864,000)	(30,270,000)	(30,908,000)
Mid-COVID Planning (-30%)	(2,925,000)	(23,724,000)	(28,684,000)	(31,715,000)	(33,453,000)	(34,154,000)
Mid-COVID Planning (Growth)	(2,925,000)	(19,446,000)	(22,627,000)	(23,090,000)	(22,218,000)	(20,353,000)

*Cells highlighted in red indicate HSU's projected deficit exceeds \$20 million

- i) Pre-COVID planning, included a 14% enrollment decrease
- ii) Mid-COVID planning, projections shifted to 20% decrease in enrollment and Governor's May Revise indicated potential 10% reduction of state support to CSU system. CO asked that

campuses consider scenarios that include a 2.5%, 5%, and 10% reduction to our State Appropriation.

3) Presentation of Current Funding Scenarios

a) Enrollment Update

i) Fall enrollment showing positive trends

(1) Fall 2019 First-time Full-time Undergraduate headcount was 815. Of that cohort, 91.2% enrolled in spring 2020. As of 8/21/20, 75% are currently enrolled in fall 2020. *This will change until census, but can be compared to past cohorts which can be found on the OIE website: <https://pine.humboldt.edu/~anstud/humis/reten-FFAAFT.html>*

b) State Appropriation

i) Final State Budget included a 7.5% decrease in State Appropriation**:

State Approp Reduction (-7.5%)	2019-20 Budget	2020-21 Projection	2021-22 Projection	2022-23 Projection	2023-24 Projection	2024-25 Projection
Pre-COVID Planning (-14%)	(2,925,000)	(13,781,804)	(17,982,804)	(20,432,804)	(22,113,804)	(22,789,804)
Mid-COVID Planning (-20%)	(2,925,000)	(16,286,210)	(20,004,210)	(22,754,210)	(24,726,210)	(25,603,210)
Mid-COVID Planning (-25%)	(2,925,000)	(18,298,804)	(22,770,804)	(25,505,804)	(27,111,804)	(27,747,804)
Mid-COVID Planning (-30%)	(2,925,000)	20,565,804	(25,525,804)	(28,556,804)	(30,294,804)	(30,995,804)
Mid-COVID Planning (Growth)	(2,925,000)	(16,287,804)	(19,468,804)	(19,931,804)	(19,059,804)	(17,194,804)

**Cells highlighted in red indicate HSU's projected deficit exceeds \$20 million

(1) HSU received no GI 2025 base funding for FY 2020-21

(2) Key Variables to Watch:

- (a) Enrollment trends
- (b) State appropriation vulnerability due to being under enrolled
- (c) State funding impacts due to economic downturn in future years

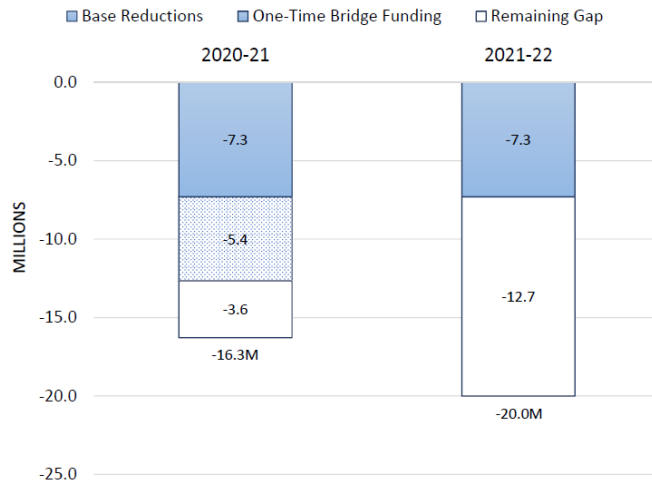
ii) 2020-21 Operating Fund Revenue Budget

Operating Fund Revenue Budget	2019-20 Base Budget	Estimated Incremental Adjustments	2020-21 Base Budget
State Appropriation	90,719,910	(5,139,910)	85,580,000
State Tuition Fee	36,431,000	(6,075,000)	30,356,000
Non-Resident Tuition Fee	1,035,000	10,000	1,045,000
Materials, Services and Facilities Fee (MSF)	2,189,000	(376,000)	1,813,000
Other Fees & Revenue (MBA Fee, App Fee, Cost Recov, New Sources)	9,924,349	(25,894)	9,898,455
Total Revenue Budget	140,299,259	(11,606,804)	128,692,455

iii) 2020-21 Operating Fund Budget Overview

PRE-REDUCTIONS	
Total Revenue Budget	128,692,455
Expenditure Budget	
Total Prior Year Expenditure Budget	143,224,259
Salary & Benefit Increases (Retirement and Health, no GSIs this year)	1,503,000
Other Adjustments (SUG, dedicated dept revenue, new sources)	(1,052,594)
Graduation Initiative 2025	-
Base Allocations (Title IX, backfill lost fee revenue for MSF and IRA-Athletics)	1,304,000
Subtotal Base Expenditure Adjustments	1,754,406
Total Expenditure Budget (Prior to Reductions)*	144,978,665
Net Base Budget Surplus / (Deficit)	(16,286,210)
AFTER BASE REDUCTIONS	
*Base Reductions Achieved to Date	(7,304,438)
*Base Expenditure Budget After Reductions	137,674,227

iv) 2020-21 and 2021-22 Reduction Progress



- c) Committee discussion on achieved base reductions, reduced course sections and the associated savings, Early Exit Program (EEP) impact, and HSU’s increased vulnerability to a reduction in state appropriate due to being approx. 30% below our enrollment target.
- 4) Discussion of [President’s Proposed Charge](#)
 - a) Discussion on the role of the URPC and the intent of item four:
 - 4. *To support and advise the PAT on resource allocation models for the university considering short, medium, and long term goals. Since the Academic Affairs division represents the largest and most complex division, the Provost would like to use this division to pilot some suggested actions that may be applicable to other divisions.*
 - b) Action Item: Jim and Stephanie will establish a Google Doc and propose alternative language for committee consideration based on committee discussion.
- 5) Brainstorm of other Committee Action Items